

**MINUTES OF THE 733rd OHIO TURNPIKE AND
INFRASTRUCTURE COMMISSION
SEPTEMBER 15, 2025**

This regular meeting of the Ohio Turnpike and Infrastructure Commission was **CALLED TO ORDER** on September 15, 2025, at 10:00 a.m., located at 682 Prospect Street, Berea, Ohio 44017.

Following the **PLEDGE OF ALLEGIANCE**, Chairman Hruby discussed the assassination of Charlie Kirk and held a moment of silence for Mr. Kirk.

After the moment of silence, members of the Ohio Turnpike and Infrastructure Commission answered the **ROLL CALL** as follows:

ROLL CALL:

Members Present:

- Chairman, Jerry N. Hruby;
- Vice Chair, Sandra K. Barber;
- Secretary-Treasurer, Guy C. Coviello;
- Commission Member, Colleen Shay Murray;
- Commission Member, June E. Taylor;
- Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Gery Noirot;
- Ohio Office of Budget and Management, Paul Disantis;
- Ohio Senator Jane Timken; and
- Assistant Secretary-Treasurer Ferzan M. Ahmed.

Members Excused:

- State Representative Haraz N. Ghanbari.

Ohio Turnpike and Infrastructure Commission Employees Present:

- Chief Engineer/Deputy Executive Director, Chris Matta;
- General Counsel, Jennifer Monty Rieker;
- Director of Administration, Lisa Zamiska;
- Chief Financial Officer, Lisa M. Mejac;
- Chief Information Officer, Chriss Pogorelc;
- Legal Administrative Assistant, Jennifer Diaz;
- Legal Records Coordinator, Tara Cottrell;
- Ohio State Highway Patrol Staff Lieutenant Richard Reeder;
- Marketing and Communications Specialist, Zakk Sheehan;
- Deputy General Counsel, Heather Veljkovic;
- Director of Contracts Administration, Aimee Lane;
- Staff Attorney, Monica Gibson;
- Maintenance Engineer, Bryan Emery;

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- Director of Toll Operations, Laurie Davis;
- Design and Planning Engineer, Daniel Rodriguez;
- Patrol Secretary, Kristin Obermeyer;
- Office of Opportunity and Inclusion Contracts Specialist, Stacey Verespe;
- Director of Audit and Internal Controls, Jeffery Bartlett;
- Public Information Officer, Brian Newbacher;
- Executive Department Administrative Assistant, Michelle Marquard;
- Part-Time Marketing and Communications Manager, Joseph Cronauer;
- Senior Manager – Toll Technology, Brian Kelley;
- Deputy Director of Toll Operations, Dawn Shockey;
- Ohio State Highway Patrol Secretary, Cindy Burger;
- Ohio State Highway Patrol Lieutenant, Philip Robinson;
- Contracts Administration Specialist, Jacquelyn Dohoda-Herberger; and
- Director of Marketing and Communication, Charles Cyrill.

Others Present:

- Nancy Lyon-Stadler, Mannik Smith Group;
- Allen Biehl, TransSystems;
- Hamid Homaei, TBD Advisors;
- Maureen Shildwachter, Huntington Bank;
- Brian Owens, Local Union 894;
- Kenny Neloms, Local Union 894;
- Phillip Ralston, Local Union 894;
- Jason Legg, Local Union 894;
- Chris Cummings, Michael Baker International;
- Jeff Broadwater, Michael Baker International;
- Todd Majidzadeh, Resource International;
- Michael Burgess, Osborn Engineering;
- Allan Johnson; and
- Julie Burger, Wells Fargo

MINUTES OF THE AUGUST 18, 2025, REGULAR COMMISSION MEETING:

Motion: Vice Chair Barber
Seconded: Commission Member Shay Murray

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Noirot

Nays: None

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Abstain: None

MINUTES ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS

REPORTS:

- Report of the Secretary-Treasurer, Guy Coviello

ADMINISTRATIVE REPORTS:

- Report of Executive Director/Assistant Secretary Treasurer Ferzan M. Ahmed, P.E.:
 - Discussed the August 29, 2025 Customer Appreciation Event at the Erie Islands Service Plaza.
 - Discussed Labor Day travel and Ohio State Highway Patrol Turnpike Activity for August 2025.
 - Discussed 70th Anniversary event scheduled for Wednesday, October 1, 2025
 - Discussed the Commission receiving IBTTA's Toll Excellence Award in the Customer Service & Marketing Outreach category for the Commission's media releases pertaining to the text scams regarding unpaid tolls.
 - Welcomed seven (7) new employees and one (1) rehire:
 - Maintenance Department – Brady Voelzke, Bryan Polivka, Anthony Dellisanti, Zachariah Bodkin, Scott Hector, Cameron Nafziger, and Aaron Babcock
 - Payroll Department – Donna Riolo (rehire)
 - Acknowledged two (2) retirees:
 - Ohio State Highway Patrol Post Secretary - Cindy Burger
 - Toll Operations Department – Kimberly Coleman
 - Director Ahmed discussed requests for noise barriers from customers and the Commission's efforts in researching various options pertaining to noise barriers. Introduced Design and Planning Engineer, Daniel Rodriguez to discuss the results of the research.

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- Design and Planning Engineer, Daniel Rodriguez presented the findings of the research about noise barriers and explained the Commission's potential standard operating procedure.
- Vice Chair Barber asked about standard regulations for the uniformity of noise barriers?
 - Design and Planning Engineer Rodriguez advised there is a standard type, but a community may request an emblem be embossed; however, the Commission prefers a standard across the Turnpike.
- Vice Chair Barber questioned whether the Commission installed noise barriers for people that had built their homes prior to the Turnpike?
 - Design and Planning Engineer Rodriguez responded that the Commission installed noise barriers as part of the Turnpike's Mitigation Program.
 - Director Ahmed discussed the Ohio Department of Transportation's classification of Type I (new project) and Type II (revisited) projects.
- Chairman Hruby added that if new lanes are added, causing additional noise that would fall under a Type I project.
 - Director Ahmed further explained the differences between Type I and Type II projects.
- Chairman Hruby discussed past experiences and potential problems he foresees.
- Chairman Hruby asked if the Commission will be looking back at some of the recent additions or changes to the Turnpike?
 - Director Ahmed said that the Commission will not look back and will only look forward. Director Ahmed advised that looking back is not feasible.
- Chairman Hruby asked why the Commission is doing this now? Chairman Hruby advised that the Commission has

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previously taken the position is that most people that purchased their home after the Turnpike was already there should have understood that they were living along the Turnpike.

- Director Ahmed stated the reason this is coming before the Commission now is because of the number of requests the Commission receives for the consideration of noise barriers.
- Chairman Hruby inquired if the Commission is reacting to this based upon complaints that are being made?
 - Director Ahmed confirmed that is true.
- Commission Member Shay Murray asked if the cost of noise barriers be built into new projects?
 - Chief Engineer/Deputy Executive Director Matta explained that for future projects a noise analysis will be completed to determine whether noise barrier would be required and will be included in the budgeted cost. He said he thinks it the cost of noise barriers is about two million dollars a mile.
 - Director Ahmed said adding the noise barriers must benefit a number of people and that the number of affected people determines how much the noise walls can cost.
- Director Ahmed discussed the design and construction of noise walls and the beneficial impact they must have.
- Commission Member Taylor commented that citizens need to understand the process of building noise walls and the Commission must communicate that the Commission is responsible going forward , because the past is the past. Further, knowledge will help people make informed decisions about their future home purchases because it is a new day in terms of what is traveling on the road.
- Secretary-Treasurer Coviello asked for an explanation on how the private project worked in Brecksville?

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- Chairman Hruby explained that a developer named Sam Petros lived in the development that abutted the Turnpike, he approached the Commission and asked for noise walls. The Commission denied the request but allowed him to build his own. The Commission gave permission for the noise walls to be built and maintained at the builder's cost.
- Secretary-Treasurer Coviello clarified that there is precedent for the private sector to obtain permission from the Commission to install and maintain noise walls.
 - Chairman Hruby answered that if the wall is on Turnpike property and stated if the wall is on their property no permission is necessary from the Turnpike.
- Secretary-Treasurer Coviello asked whether the Commission will be asked to approve a policy pertaining to noise walls?
 - Director Ahmed said that would be a good idea and that is why the administration wanted to discuss the noise walls with the Commission Members.
- Secretary-Treasurer Coviello asked when the Commission Members should expect a draft policy?
 - Director Ahmed said a policy can be brought before the Commission Members possibly at the November 17, 2025 Commission Meeting.
- Secretary-Treasurer Coviello requested clarification of the policy and what the policy would include as far as process of deciding whether it is merited when there is going to be new or an expansion of the highway?
 - Director Ahmed answered that the policy would include that criterion and a checklist will help determine if it meets the parameters.
- Secretary-Treasurer Coviello asked if that would include an analysis of whether it is merited and does it fit within the per receptor funding?

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- Director Ahmed answered that an analysis of its merits would be included in the policy.
- Secretary-Treasurer Coviello asked if that would be worked into the construction costs?
 - Director Ahmed said that there would be a line item for that on a construction project.
- Secretary-Treasurer Coviello said there is a concern about not looking back and that the Commission risks some animosity as the Commission enters a period of rebuilding.
 - Director Ahmed said the Commission is in a pavement replacement cycle currently.
- Secretary-Treasurer Coviello asked if the Commission will do the same type of analysis as the Commission rebuilds over the next several years and requested that Commission Members be provided an estimate of what that cost may be if the Commission does do a look back, not all at once but over the course of rebuilding.
 - Director Ahmed said administration can look at that and discussed the pavement replacement program that is in year three of the eight-year program.
 - Director Ahmed said when conducting pavement replacement projects, the Commission is not changing the alignment or location of the Turnpike, the roadway is being replaced with new pavement and that it would not serve current federal highway criterion to be looking at that since the alignment of the roadway is not being changed.
- Chairman Hruby asked if we are adding lanes?
 - Director Ahmed answered no lanes are being added.
- Chairman Hruby asked why would the Commission want to consider the noise walls if we are replacing it as it is? What are we doing that is increasing the noise barrier because the road is smoother and in better condition?

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- Director Ahmed answered the work is not increasing noise levels. Some of the residents have said that noise has gone up because there is more traffic, but that is not a criterion that is accepted under Federal Highways.
- Chairman Hruby said over the definition of “new project” if you are going to take two lanes and take out the two lanes and put two lanes back, why would the Commission want to consider those areas for noise walls where we have areas that the Commission widened to three lanes, and in some areas changed the plaza which did create an additional noise issue and the Commission ignored it then?
 - Director Ahmed said his advice would be not to consider that because that is not new construction. He stated that what was described is a “new project” but it is existing construction.
- Director Ahmed discussed a new interchange that is currently being discussed near Milepost 100 and with that being new construction, a noise wall analysis will be considered.
- Director Ahmed discussed areas of the Turnpike that a third lane may be added would be considered new construction.
- Chairman Hruby said the purpose of the question is to highlight the fact that what the Commission is proposing is only for when the Turnpike is changed, not just putting back what is already in place. Chairman Hruby requested that the language be more specific moving forward.
 - Director Ahmed said the language and the policy will be more specific.
- Secretary-Treasurer Coviello asked if there are any details of the 2013 the Turnpike Mitigation Program?
 - Chief Engineer/Deputy Executive Director Matta discussed the Ohio Jobs and Transportation Plan came and bonded against the Commission and a side portion of the legislation earmarked up to five years of projects.

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- Secretary-Treasurer Coviello asked whether the General Assembly generated but Turnpike funded?
 - Chief Engineer/Deputy Executive Director Matta answered the noise walls were not Turnpike funded.
- Secretary-Treasurer Coviello asked if it was Ohio Department of Transportation funded?
 - Chairman Hruby said the Ohio Department of Transportation was receiving money from the Commission for projects around the state.
- Secretary-Treasurer Coviello said the money in essence did come from the Commission since it was part of the bond?
 - Chief Engineer/Deputy Executive Director Matta said the \$1.5 billion was separate. It was not included as part of the bond funds. .
- Secretary-Treasurer Coviello asked if the Commission should have a work session when the Commission Members receive the draft policy?
 - Chairman Hruby and Vice Chair Barber responded a work session is a good idea.
- Director Ahmed said he will schedule a work session for a month when the agenda is light for the Commission Meeting, so there is adequate time to discuss.

CHIEF ENGINEER/DEPUTY EXECUTIVE DIRECTOR'S REPORT:

Chief Engineer/Deputy Executive Director and his staff proposed the following resolutions.

RESOLUTION:

Resolution Approving the Selection of The Ruhlin Company for Project No. 43-25-06 (REBID) for the Total Amount of \$11,149,048.09

Motion: (ODOT) Member Ex-Officio, through its director's designee, Noirot
Seconded: Commission Member Taylor

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Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Noirot
Nays: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 88-2025](#)

RESOLUTION:

Resolution Authorizing the Purchase of Twelve Snow and Ice Truck Cab and Chassis from Cleveland Freightliner, Inc., dba Valley Freightliner, Sterling and Western Star Trucks of Cleveland in the Total Amount of \$1,539,176.00 Under the Ohio Department of Transportation Cooperative Purchasing Program

Motion: Commission Member Shay Murray
Seconded: Vice Chair Barber

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Noirot
Nays: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 89-2025](#)

RESOLUTION:

Resolution Authorizing Change Orders to the Contract with TransCore, LP for an Aggregate Not-to-Exceed Amount of \$18,765,189.81

Motion: Secretary-Treasurer Coviello
Seconded: Commission Member Taylor

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of

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Transportation (ODOT) Member Ex-Officio, through its director's designee,
Noirot
Nayes: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 90-2025](#)

CHIEF INFORMATION OFFICER'S REPORT:

RESOLUTION:

Resolution Authorizing a Change Order with Insight Public Sector, Inc. for the SmartDocs Payables and Supplier Portal in the Not-to-Exceed Amount of \$618,720.53

Motion: Vice Chair Barber
Seconded: Secretary-Treasurer Coviello

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Noirot
Nayes: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 91-2025](#)

DIRECTOR'S OF CONTRACTS ADMINISTRATION'S REPORT:

RESOLUTION:

Resolution Authorizing the Ohio Turnpike and Infrastructure Commission's Participation in the State of Ohio, Department of Administrative Services Cooperative Purchasing Program

Motion: Commission Member Shay Murray
Seconded: Commission Member Taylor

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of

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Transportation (ODOT) Member Ex-Officio, through its director's designee,
Noirot
Nayes: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 92-2025](#)

RESOLUTION:

Resolution Authorizing the Ohio Turnpike and Infrastructure Commission's Participation
in the Ohio Department of Transportation's Cooperative Purchasing Program

Motion: ODOT Member Ex-Officio, through its director's designee, Noirot
Seconded: Secretary-Treasurer Coviello

Commission Member Shay Murray asked for an example of a service?

Director of Contracts Administration Lane explained that some services like burned
pavement that need to be repaired can now be used for things that need to be done quickly.

Chief Engineer/Deputy Executive Director Matta explained that it provides for services
that may be more than what the Commission's Maintenance personnel can perform.

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission
Member Shay Murray, Commission Member Taylor, Ohio Department of
Transportation (ODOT) Member Ex-Officio, through its director's designee,
Noirot
Nayes: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 93-2025](#)

Presentation of the Annual Report for the Ohio Turnpike and Infrastructure Commission's
Business Inclusion Program by the Office of Opportunity and Inclusion Specialist, Stacey Verespe
(Presentation attached).

Chairman Hruby said the report was outstanding and thanked Director of Contracts Administration
and her staff.

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DIRECTOR OF ADMINISTRATION'S REPORT:

RESOLUTION:

Resolution Authorizing a Change Order with the United Parcel Service for Daily Pick-Up and Delivery of Ground and Air Shipments for an Aggregate Total Contract Amount of \$185,000.00 Under the Sourcewell Cooperative Purchasing Program

Motion: Commission Member Taylor
Seconded: Commission Member Shay Murray

Secretary-Treasurer Coviello if the current \$120,000.00 agreement is \$60,000.00 per year for two years?

Director of Administration Zamiska answered that it was from March of 2023 until November of 2025.

Secretary-Treasurer Coviello asked if the Commission is going from \$60,000.00 per year to \$65,000.00 per year?

Director of Administration Zamiska said the Commission is adding \$65,000.00 to the \$120,000.00 to make sure the Commission has enough funds to get to the end of 2026.

Secretary-Treasurer Coviello asked if this will be about fifteen months?

Director of Administration Zamiska said that was correct.

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Noirot
Nayes: None
Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 94-2025](#)

CHIEF FINANCIAL OFFICER'S REPORT:

Chief Financial Officer, Lisa Mejac, provided an update on the August 2025 Traffic and Revenue (attached).

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RESOLUTION:

Resolution Approving the Selection of Public Resources Advisory Group, Inc. to Provide
Financial Advisory Services in the Estimated Not-to-Exceed Amount of \$768,000.00

Motion: Secretary-Treasurer Coviello

Seconded: Commission Member Shay Murray

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission
Member Shay Murray, Commission Member Taylor, Ohio Department of
Transportation (ODOT) Member Ex-Officio, through its director's designee,
Noirot

Nayes: None

Abstain: None

RESOLUTION ADOPTED: 6-AYES, 0-NAYS, 0-ABSTENTIONS.

RESOLUTION NO.: [Resolution No. 95-2025](#)

GENERAL COUNSEL'S REPORT:

- No report

OHIO STATE HIGHWAY PATROL'S REPORT:

- Staff Lieutenant Richard Reeder reported on the following:
 - Discussed recent traffic crashes and driving behaviors.
 - Discussed statistics from prior month and contact made with drivers and patrons.
 - Discussed a fatal crash that occurred on August 24, 2025 near the Wyandot Service Plaza.
 - Discussed a fatal crash that occurred on August 31, 2025 at Milepost 127.5 eastbound.
 - Discussed a fatal crash that occurred on September 9, 2025 at Milepost 137.2 eastbound.

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- Discussed an incident that occurred on August 22, 2025 at Milepost 113 westbound.
- Discussed an incident that occurred on August 4, 2025 at Milepost 130.
- Staff Lieutenant Reeder complimented Director Ahmed's leadership.

Chairman Hruby commented on the impact the crashes have on the Troopers and law enforcement as they deal with those incidents.

Chairman Hruby thanked Staff Lieutenant and passed along appreciation to the Ohio State Highway Patrol on behalf of the Ohio Turnpike and Infrastructure Commission.

Chairman Hruby announced that the next meeting will be on Monday, October 20, 2025, at 10:00 a.m., at the Commission's Administration Building located in Berea, Ohio.

There was no further business, and Chairman Hruby requested a motion to adjourn the 733rd Commission Meeting.

Motion: Vice Chair Barber
Seconded: Commission Member Taylor

Ayes: Chairman Hruby, Vice Chair Barber, Secretary-Treasurer Coviello, Commission Member Shay Murray, Commission Member Taylor, Ohio Department of Transportation (ODOT) Member Ex-Officio, through its director's designee, Noirot

Nayes: None

Abstain: None

MEETING ADJOURNED: 11:49 a.m.

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EXHIBITS

- Resolution No. 88-2025 – Resolution Approving the Selection of The Ruhlin Company for Project No. 43-25-06 (REBID) for the Total Amount of \$11,149,048.09
- Resolution No. 89-2025 – Resolution Authorizing the Purchase of Twelve Snow and Ice Truck Cab and Chassis from Cleveland Freightliner, Inc., dba Valley Freightliner, Sterling and Western Star Trucks of Cleveland in the Total Amount of \$1,539,176.00 Under the Ohio Department of Transportation Cooperative Purchasing Program
- Resolution No. 90-2025 – Resolution Authorizing Change Orders to the Contract with TransCore, LP for an Aggregate Not-to-Exceed Amount of \$18,765,189.81
- Resolution No. 91-2025 – Resolution Authorizing a Change Order with Insight Public Sector, Inc. for the SmartDocs Payables and Supplier Portal in the Not-to-Exceed Amount of \$618,720.53
- Resolution No. 92-2025 – Resolution Authorizing the Ohio Turnpike and Infrastructure Commission’s Participation in the State of Ohio, Department of Administrative Services Cooperative Purchasing Program
- Resolution No. 93-2025 – Resolution Authorizing the Ohio Turnpike and Infrastructure Commission’s Participation in the Ohio Department of Transportation’s Cooperative Purchasing Program
- Resolution No. 94-2025 – Resolution Authorizing a Change Order with the United Parcel Service for Daily Pick-Up and Delivery of Ground and Air Shipments for an Aggregate Total Contract Amount of \$185,000.00 Under the Sourcewell Cooperative Purchasing Program
- Resolution No. 95-2025 – Resolution Approving the Selection of Public Resources Advisory Group, Inc. to Provide Financial Advisory Services in the Estimated Not-to-Exceed Amount of \$768,000.00

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Approving the Selection of The Ruhlin Company for
Project No. 43-25-06 (REBID) for the Total Amount of \$11,149,048.09**

WHEREAS, the Ohio Turnpike and Infrastructure Commission (“Commission”) published a notice in accordance with law to advertise an Invitation to Bid on a contract for Bridge Deck Replacement, Widening, and Rehabilitation of the Ohio Turnpike Ramp over Ohio Turnpike M.P. 180.3, Prospect Road over Ohio Turnpike M.P. 182.1, and State Route 91 over Ohio Turnpike M.P. 183.2, in Summit County, Ohio and designated as Project No. 43-25-06; and

WHEREAS, the Commission received no bids on Project No. 43-25-06; and

WHEREAS, the Commission published notice in accordance with law readvertising its Invitation to Bid on a contract for Bridge Deck Replacement, Widening, and Rehabilitation of the Ohio Turnpike Ramp over Ohio Turnpike M.P. 180.3, Prospect Road over Ohio Turnpike M.P. 182.1, and State Route 91 over Ohio Turnpike M.P. 183.2, in Summit County, Ohio, and designated as Project No. 43-25-06 (REBID) (hereinafter the “Project”); and

WHEREAS, on August 28, 2025, the Commission received three (3) bids to perform the Contractor’s obligations on the Project and the report of the Commission’s Chief Engineer/Deputy Executive Director concerning the review and analysis of the bids is before the Commission; and

WHEREAS, the Chief Engineer/Deputy Executive Director reports that The Ruhlin Company (“Ruhlin”) submitted the apparent low bid on the Project in the total bid amount of \$11,149,048.09, which he recommends the Commission accept and approve authorization for the Executive Director to award; and

WHEREAS, the Director of Contracts Administration has determined that bids for the Project were solicited on the basis of the same terms and conditions and the same specifications, that selecting the bid of Ruhlin conforms to the requirements of Ohio Revised Code Sections 153.54, 5537.07 and 9.312, and Ruhlin submitted a performance bond with good and sufficient surety; and

WHEREAS, the Office of Opportunity and Inclusion has found that Ruhlin has made a good faith effort to attain the participation of small or otherwise disadvantaged businesses on the Project and has made a commitment to meet the SBE participation goal of 12% for the Project; and

WHEREAS, Commission action is necessary to approve the Contract in accordance with Article V, Section 1.00 of the Commission’s Bylaws because the amount of the bid received will require expenditures under the Project that will exceed \$150,000.00; and

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WHEREAS, the Chief Engineer/Deputy Executive Director recommends the Commission select Ruhlin as the lowest responsive and responsible bidder for the Project; and

WHEREAS, the Commission's Executive Director concurs with the Chief Engineer/Deputy Executive Director's recommendation that the Commission approve the award for the Project to Ruhlin as the lowest responsive and responsible bidder; and

WHEREAS, the Commission has duly considered such recommendations.

NOW, THEREFORE, BE IT

RESOLVED, by the Ohio Turnpike and Infrastructure Commission that the bid of The Ruhlin Company for Project No. 43-25-06 (REBID) in the amount of \$11,149,048.09 is approved as the lowest responsive and responsible bid received and the Executive Director is authorized to execute a contract based on said bid.

(Resolution No. 88-2025 adopted September 15, 2025)

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Authorizing the Purchase of Twelve Snow and Ice Truck Cab and Chassis from
Cleveland Freightliner, Inc., dba Valley Freightliner, Sterling and Western Star Trucks of
Cleveland in the Total Amount of \$1,539,176.00 Under the Ohio Department of
Transportation Cooperative Purchasing Program**

WHEREAS, pursuant to [Resolution 83-2023](#), adopted September 18, 2023, the Ohio Turnpike and Infrastructure Commission (“Commission”) is authorized to participate in contracts awarded by the Ohio Department of Transportation (“ODOT”) under its Cooperative Purchasing Program for the purchase of machinery, materials, supplies, or other articles in accordance with Section 5513.01(B) of the Ohio Revised Code; and

WHEREAS, the Maintenance Engineer and Fleet and Equipment Manager have determined that the purchase of twelve (12) 2026 Single Axle Snow and Ice Truck Cab and Chassis is necessary to replace twelve (12) similar trucks used for operating and maintaining the Ohio Turnpike, that have reached the end of their viable economic life and are recommended for disposal under the Commission’s Property Disposal Policy; and

WHEREAS, the Maintenance Engineer and the Fleet and Equipment Manager recommend that the best equipment available to perform its operations is the 2026 Freightliner M2-106 Plus Single Axle Truck Cab and Chassis and the 2026 Western Star 47X Single Axle Truck Cab and Chassis; and

WHEREAS, the 2026 Freightliner M2-106 Plus Single Truck Axle Cab and Chassis and 2026 Western Star 47X Single Axle Truck Cab and Chassis are available for acquisition through the ODOT Cooperative Purchasing Program, under ODOT Contract 023-26, from Cleveland Freightliner, Inc., dba Valley Freightliner, Sterling and Western Star Trucks of Cleveland, in the total amount of \$1,539,176.00; and

WHEREAS, the Executive Director and the Chief Engineer/Deputy Executive Director reviewed the recommendation of the Fleet and Equipment Manager and the Maintenance Engineer and concur with the recommendation that the Commission approve the purchase of eight (8) 2026 Freightliner M2-106 Plus Single Axle Truck Cab and Chassis and four (4) 2026 Western Star 47X Single Axle Truck Cab and Chassis from Cleveland Freightliner, Inc. (dba Valley Freightliner, Sterling & Western Star Trucks of Cleveland) under the ODOT Cooperative Purchasing Program; and

WHEREAS, Commission action is necessary under Article V, Section 1.00 of the Commission’s Code of Bylaws because the expenditure required to purchase eight (8) 2026 Freightliner M2-106 Plus Single Axle Truck Cab and Chassis and four (4) 2026 Western Star 47X Single Axle Truck Cab and Chassis exceeds \$150,000.00; and

WHEREAS, the Commission has duly considered such recommendations.

**MINUTES OF THE 733rd OHIO TURNPIKE AND
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NOW, THEREFORE, BE IT

RESOLVED, by the Ohio Turnpike and Infrastructure Commission that the purchase of eight (8) 2026 Freightliner M2-106 Plus Single Axle Truck Cab and Chassis and four (4) 2026 Western Star 47X Single Axle Truck Cab and Chassis under ODOT Contract 023-26 from Cleveland Freightliner, Inc., dba Valley Freightliner, Sterling and Western Star Trucks of Cleveland in the total amount of \$1,539,176.00, is approved; and

FURTHER RESOLVED, that Commission staff may dispose of the twelve (12) similar trucks being replaced in accordance with the Commission's Property Disposal Policy.

(Resolution No. 89-2025 adopted September 15, 2025)

**MINUTES OF THE 733rd OHIO TURNPIKE AND
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CSC MODERNIZATION PROJECT

OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Authorizing Change Orders to the Contract with TransCore, LP for an
Aggregate Not-to-Exceed Amount of \$18,765,189.81**

WHEREAS, the Ohio Turnpike and Infrastructure Commission (“Commission”) approved a Strategic Plan for modernizing its Toll Collection System (“Strategic Plan”) under Resolution No. 57-2017, adopted December 18, 2017, that identified implementing open road tolling through a new hybrid roadside Toll Collection System (“TCS”) and the need to upgrade the supporting Customer Service Center (“CSC”) System; and

WHEREAS, through Resolution 1-2019, the Commission selected TransCore, LP (“TransCore”) to implement a Customer Service Center Software System and to perform system maintenance and support services (“CSC Contract”), pursuant to the adopted resolution and subsequent change orders for the scope of work identified below:

SERVICES/FEEES APPROVED TO DATE

CONTRACT	SERVICES	FEE PROPOSAL	APPROVAL	AMOUNT
Original Contract – Phase 1 and Phase 2	Phase I and Phase 2 Services	December 17, 2018	<u>Resolution No. 1-2019</u>	\$ 16,383,940.64
Change Order (“CO”)-1	ATPMs - Encrypted Credit Card Processors	August 21, 2020	Executive Director	\$192,733.00
CO-2	Incremental Tag Status File Update	January 9, 2020	Executive Director	\$36,402.36
CO-3	Software Modification for Cash & CC Transactions	February 27, 2020	Executive Director	\$35,805.60
CO-4	External Website	October 25, 2022	Executive Director	\$74,079.83

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CO-5	Pending Active Accounts	October 25, 2022	Executive Director	\$22,433.84
CO-6	Case Management Additional Tabs - Appeals & Hearing Request	March 2, 2023	Executive Director	\$163,609.28
CO-7	Transaction Processing Orphan Correlation	March 8, 2023	Executive Director	\$38,256.16
CO-08	Unpaid Toll Adjustments on Website	September 18, 2024	Executive Director	\$30,658.80**
First Contract Amendment	Updated KPIs 11 and 12	September 24, 2024	Executive Director	No Cost
CO-09	CSC Expansion	January 22, 2025	Deputy Executive Director	\$125,598.02
CO-10	BMV/LES Look-up Account Matching Logic	January 24, 2025	Resolution No. 67-2025	\$444,888.56
CO-11	Max Fare Software Trip Logic	March 7, 2025	Resolution No. 67-2025	\$468,337.20
CO-12	Retail Tag Software Change	April 23, 2025	Resolution No. 67-2025	\$13,273.92
CO-13	CSC BOS Disaster Recovery Equipment	May 5, 2025	Resolution No. 67-2025	\$231,179.78
			TOTAL CHANGE ORDERS	\$1,877,256.35

TOTAL AMOUNT APPROVED TO DATE: \$18,261,196.99

** CO-08 amount corrected due to Resolution No. 67-2025 having an incorrect dollar amount.

PROPOSED SERVICES/FEEES

CONTRACT	SERVICES	FEE PROPOSAL	APPROVAL	AMOUNT
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**MINUTES OF THE 733rd OHIO TURNPIKE AND
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<i>CO- 14</i>	<i>Fraud Detection Services Integration (LexisNexis Threatmetrix)</i>	<i>August 22, 2025</i>	<i>Proposed</i>	<i>\$161,775.77</i>
<i>CO-15</i>	<i>Nixie Automation</i>	<i>July 31, 2025</i>	<i>Proposed</i>	<i>\$44,410.32</i>
<i>CO-16</i>	<i>Transponder Replacement Program</i>	<i>August 25, 2025</i>	<i>Proposed</i>	<i>\$174,020.65</i>
<i>CO-17</i>	<i>PayNearMe (PNM) Integration</i>	<i>August 22, 2025</i>	<i>Proposed</i>	<i>\$123,786.08</i>
			<i>TOTAL AMOUNT OF PROPOSED CHANGE ORDERS:</i>	<i>\$503,992.82</i>

TOTAL CONTRACT WITH MODIFICATIONS \$18,765,189.81

WHEREAS, the parties entered into the CSC Contract, dated February 20, 2019, which has subsequently been amended by the parties; and

WHEREAS, the Senior Manager of Toll Technology has determined that there are two (2) additional change orders required to enhance and improve the operations of the CSC for E-ZPass customer accounts, one (1) change order required to further address fraudulent account activity, and one (1) change order to provide customers with additional user-friendly payment channels; and

WHEREAS, TransCore submitted a fee proposal dated August 22, 2025 in the not-to-exceed amount of \$161,775.77 for integration of the LexisNexis Risk Solutions Essential ID Solution, consisting of Threat Metrix, FlexID, and Emailage within the existing Integrity system to enhance fraud prevention and provide user verification capabilities (“Change Order #14”), which fee proposal the Senior Manager of Toll Technology and Chief Engineer/Deputy Executive Director deemed reasonable and necessary; and

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WHEREAS, TransCore submitted a fee proposal dated July 31, 2025, in the not-to-exceed amount of \$44,410.32 for software changes to automate the processing of NIXIE files within the existing Mailhouse file processing framework (“Change Order #15”), which fee proposal the Senior Manager of Toll Technology and Chief Engineer/Deputy Executive Director deemed reasonable and necessary; and

WHEREAS, TransCore submitted a fee proposal dated August 25, 2025, in the not-to-exceed amount of \$174,020.65 for software changes to initiate a Tag Replacement process that will identify the older transponders and exchange them at no cost to the customer. This process will include proactive communication to customers, issuance of valid “new” transponders, and the deactivation of the old, outdated transponders (“Change Order #16”), which fee proposal the Senior Manager of Toll Technology and Chief Engineer/Deputy Executive Director deemed reasonable and necessary; and

WHEREAS, TransCore submitted a fee proposal dated August 22, 2025, in the not-to-exceed amount of \$123,786.08 for software changes to enable customers to seamlessly pay invoices through PayNearMe’s hosted payment platform by scanning QR codes or SmartLinks embedded in their invoices. Additionally, Integrity will receive real-time updates from PayNearMe to ensure accurate posting of payments, reconciliation, and exception tracking (“Change Order #17”), which fee proposal the Senior Manager of Toll Technology and Chief Engineer/Deputy Executive Director deemed reasonable and necessary; and

WHEREAS, Change Orders 14 through 17 listed above are in the total amount of \$503,992.82; and

WHEREAS, Commission action is necessary to approve Change Orders 14 through 17 in accordance with Article V, Section 1.00 of the Commission’s Code of Bylaws because the amount of the change orders, in addition to previously approved change orders, exceeds the greater of 10% of the original contract amount or \$150,000.00; and

WHEREAS, the Commission’s Executive Director concurs with the recommendations of the Senior Manager of Toll Technology and Chief Engineer/Deputy Executive Director and recommends that the Commission authorize Change Orders 14 through 17 to the CSC Contract in accordance with the fee proposals described above; and

WHEREAS, the Commission has duly considered such recommendations.

NOW, THEREFORE, BE IT

RESOLVED, by the Commission that the fee proposals from TransCore., LP to perform additional services under Change Orders 14 through 17, as specifically described in the recitals, under Project No. 64-19-01 in the amount of \$503,992.82 is accepted and approved, and the Executive Director is authorized to amend the CSC Contract with TransCore, LP. to perform such

**MINUTES OF THE 733rd OHIO TURNPIKE AND
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additional services in accordance with the terms and conditions of the existing Contract and TransCore, LP's fee proposals described in the recitals, resulting in an aggregate not-to-exceed contract amount of \$18,765,189.81.

(Resolution No. 90-2025 adopted September 15, 2025)

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

Resolution Authorizing a Change Order with Insight Public Sector, Inc. for the SmartDocs Payables and Supplier Portal in the Not-to-Exceed Amount of \$618,720.53

WHEREAS, pursuant to [Resolution No. 69-2024](#), adopted May 20, 2024, the Commission authorized the purchase of the SmartDocs Payables and Supplier Portal (“SmartDocs”) under Ohio Department of Administrative Services (“DAS”) Contract #0A1375, relating to Onmia Partners Contract #23-669203 for IT-Related Hardware and Software, from Insight Public Sector, Inc., in the total not to exceed amount of \$449,043.36 for which implementation began in August 2024 and is estimated to be completed in September 2025; and

WHEREAS, the current SmartDocs solution interfaces with Aptean, the Commission’s Enterprise Resource Planning System (ERP), and additional work in Aptean was also required which the Commission authorized pursuant to Resolution No. 108-2024, adopted October 21, 2024; and

WHEREAS, starting in 2026, the Commission seeks to implement Automated Clearing House (“ACH”) invoice payments for its suppliers, which will require a Change Order to the current Blanket Order with Insight Public Sector, Inc.; and

WHEREAS, the Change Order would upgrade the Supplier Portal Lite module to the full Supplier Portal, which will allow vendors to provide ACH information in a secure manner, stored within the SmartDocs platform and eliminate the need for manual ACH gathering efforts by the Commission’s accounting department and additionally, the Supplier Portal will provide capabilities to modernize the existing Procurement Website Registry (PWR) process by integrating full vendor registration, data management, and industry classification within the SmartDocs platform; and

WHEREAS, the proposed Change Order would also implement the Compliance Central Module which will provide W-9 and Certificate of Insurance monitoring and alerting, along with anti-money laundering, due diligence and audit capabilities for all vendors registered through the Supplier Portal while monitoring sanctions and watchlists of governments and other regulatory bodies; and

WHEREAS, Commission Staff, including the Chief Information Officer, Technology Manager and Chief Financial Officer, recommend the Commission authorize a Change Order to the existing Blanket Order with Insight Public Sector, Inc. in the amount of \$169,677.17, resulting in a revised not-to-exceed total contract amount of \$618,720.53; and

WHEREAS, the Executive Director has reviewed the recommendation of the Chief Information Officer, Technology Manager, and Chief Financial Officer and concurs that the Commission should authorize a change order to the existing contract with Insight Public Sector, Inc., as set forth above; and

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WHEREAS, Commission action is necessary in accordance with Article V, Section 1.00 of the Commission's Bylaws because the proposed change order exceeds \$150,000.00 or 10% of the original contract value; and

WHEREAS, the Commission has duly considered such recommendations.

NOW, THEREFORE, BE IT

RESOLVED, by the Ohio Turnpike and Infrastructure Commission that the Change Order to the existing Blanket Order with Insight Public Sector, Inc. in the amount of \$169,677.17, as described in the recitals, is approved, and the Executive Director is authorized to issue a Change Order to Insight Public Sector, Inc., subject to the terms and conditions of the existing Blanket Order, which shall result in a total aggregate not-to-exceed contract amount of \$618,720.53.

(Resolution No. 91-2025 adopted September 15, 2025)

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Authorizing the Ohio Turnpike and Infrastructure Commission's
Participation in the State of Ohio, Department of Administrative Services
Cooperative Purchasing Program**

WHEREAS, the Department of Administrative Services, Office of Procurement Services operates the State of Ohio's Cooperative Purchasing Program under the provisions of Section 125.04 of the Ohio Revised Code, known as Ohio's Cooperative Purchasing Act; and

WHEREAS, the Ohio Cooperative Purchasing Act provides the opportunity for counties, townships, municipal corporations, school districts, conservancy districts, park districts, regional transit authorities, regional airport authorities, regional water and sewer districts, political subdivisions of the state, and governmental agencies to participate in contracts distributed by the State of Ohio, Department of Administrative Services, Office of Procurement Services, for the purchase of supplies and services; and

WHEREAS, the Ohio Turnpike and Infrastructure Commission ("Commission") is authorized pursuant to Ohio Revised Code Section 5537.04(A)(10) to enter into contracts or agreements necessary or incidental to the performance of its duties and the execution of its powers; and

WHEREAS, the Commission has successfully participated in the Cooperative Purchasing Program for over 20 years and desires to continue to participate in the Cooperative Purchasing Program for the purchase of supplies and services, which is available to the Commission with no annual fee or membership renewal obligation.

NOW, THEREFORE, BE IT

RESOLVED, that the Executive Director shall be authorized to participate in state contracts which the Department of Administrative Services, Office of Procurement Services has distributed for the purchase of supplies and services pursuant to Section 125.04 of the Ohio Revised Code; and

FURTHER RESOLVED, the Executive Director is authorized to agree in the name of the Commission to be bound by all contract terms and conditions as the Department of Administrative Services, Office of Procurement Services prescribes, subject to the limitations set forth in Chapter 5537 of the Ohio Revised Code and the Commission's Bylaws. Further, that the Commission does hereby agree to be bound by all such terms and conditions and to not cause or assist in any way in the misuse of such contracts or make contract disclosures to non-members of the Cooperative Purchasing Program for the purpose of avoiding the requirements established by Section 125.04 of the Ohio Revised Code Section; and

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FURTHER RESOLVED, the Executive Director is authorized to agree in the name of the Commission to directly pay the vendor, under each contract in which it participates for items it receives or services rendered pursuant to the contract, and the Commission agrees to directly pay the vendor.

(Resolution No. 92-2025 adopted September 15, 2025)

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Authorizing the Ohio Turnpike and Infrastructure Commission's
Participation in the Ohio Department of Transportation's
Cooperative Purchasing Program**

WHEREAS, Section 5513.01(B) of the Ohio Revised Code provides the opportunity for a state agency, the Ohio Turnpike and Infrastructure Commission (the "Commission"), any political subdivision, and any state university or college to participate in contracts of the Ohio Department of Transportation ("ODOT") for the purchase of supplies, products, or services; and

WHEREAS, the Ohio Turnpike and Infrastructure Commission ("Commission") is authorized pursuant to Ohio Revised Code Section 5537.04(A)(10) to enter into contracts or agreements necessary or incidental to the performance of its duties and the execution of its powers; and

WHEREAS, the Commission has successfully participated in ODOT's Cooperative Purchasing Program for many years and desires to continue to participate in the Cooperative Purchasing Program for the purchase of supplies, products, or services.

NOW, THEREFORE, BE IT

RESOLVED, that the Executive Director shall be authorized to participate in the Ohio Department of Transportation contracts for the purchase of supplies, products, or services which the Department has entered into pursuant to Section 5513.01(B) of the Ohio Revised Code; and

FURTHER RESOLVED, that the Executive Director is authorized to agree in the name of the Commission to be bound by all contract terms and conditions as the Director of Transportation prescribes, subject to the limitations set forth in Chapter 5537 of the Ohio Revised Code and the Commission's Bylaws; and

FURTHER RESOLVED, that the Executive Director is authorized to agree in the name of the Commission to directly pay the vendor, under each contract of the Ohio Department of Transportation in which the Commission participates, for items or services it receives pursuant to the contract, and the Commission agrees to directly pay the vendor; and

FURTHER RESOLVED, that the Commission agrees to be responsible for resolving all claims or disputes arising out of its participation in the cooperative purchasing program under Section 5513.01(B) of the Ohio Revised Code. The Commission agrees to waive any claims, actions, expenses, or other damages arising out of its participation in the cooperative purchasing program which the Commission may have or claim to have against ODOT or its employees, unless such liability is the result of negligence on the part of ODOT or its employees; and

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FURTHER RESOLVED, that the Executive Director shall provide a certified copy of this resolution to the Ohio Department of Transportation, Office of Contracts Purchasing Services.

(Resolution No. 93-2025 adopted September 15, 2025)

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Authorizing a Change Order with the United Parcel Service for Daily Pick-Up
and Delivery of Ground and Air Shipments for an Aggregate Total Contract Amount of
\$185,000.00 Under the Sourcewell Cooperative Purchasing Program**

WHEREAS, the Ohio Turnpike and Infrastructure Commission (“Commission”) is authorized to participate in contracts awarded by Sourcewell Cooperative Purchasing Program (“Sourcewell”), a cooperative purchasing program, for the purchase of equipment, materials, supplies or services under Ohio Revised Code Section 9.48, and the Commission authorizes its continued membership in the Sourcewell cooperative purchasing program; and

WHEREAS, on March 20, 2023, the Commission issued a Blanket Purchase Order to the United Parcel Service for daily pick-up and delivery of ground and air shipments under Sourcewell Contract Number 090121 in the amount of \$120,000.00; and

WHEREAS, the Blanket Purchase Order has a current balance of \$9,742.90 and will expire on November 11, 2025, and the Office Services Manager recommends the Commission exercise the one remaining (1) year option to extend the Blanket Order and to add \$65,000.00 to the Blanket Order for the remainder of 2025 and 2026, resulting in a new total Blanket Order amount of \$185,000.00; and

WHEREAS, the Executive Director and the Director of Administration reviewed the recommendation of the Office Services Manager and concur with the recommendation that the Commission approve a Change Order as detailed above; and

WHEREAS, Commission action is necessary under Article V, Section 1.00 of the Commission’s Code of Bylaws because the expenditures required for the Change Order will result in a total blanket order amount that exceeds \$150,000.00; and

WHEREAS, the Commission has duly considered such recommendations.

NOW, THEREFORE, BE IT

RESOLVED, by the Ohio Turnpike and Infrastructure Commission that the one remaining (1) year option to extend Blanket Purchase Order No. 20230120BO and a Change Order to add \$65,000.00 through the remainder of 2025 and 2026 under Sourcewell Contract No. 090121, is approved, and the Executive Director is authorized to issue a Change Order to the United Parcel Service, subject to the terms and conditions of the existing Blanket Order, which shall result in a total aggregate not-to-exceed contract amount of \$185,000.00.

(Resolution No. 94-2025 adopted September 15, 2025)

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OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

**Resolution Approving the Selection of Public Resources Advisory Group, Inc. to Provide
Financial Advisory Services in the Estimated Not-to-Exceed Amount of \$768,000.00**

WHEREAS, on June 2, 2025, the Commission issued its Request for Proposals No. 12-2025 (“RFP”) to select a firm to provide Financial Advisory Services for an initial three (3) year contract term commencing on November 1, 2025, and ending October 31, 2028, which may be renewed for two (2) additional two-year terms; and

WHEREAS, on June 30, 2025, three (3) respondents submitted proposals to provide Financial Advisory Services to the Commission; and

WHEREAS, an Evaluation Team comprised of the Chief Financial Officer, Comptroller, and Senior Accountant conducted the technical review of the proposals submitted; and

WHEREAS, the Evaluation Team scored the technical proposals based on the technical proposal evaluation criteria set forth in the RFP, and after the technical proposal scoring was complete, the Evaluation Team reviewed the pricing proposals from each respondent and applied the pricing proposal evaluation criteria set forth in the RFP; and

WHEREAS, Public Resources Advisory Group, Inc. of New York, NY, (“PRAG”) was the top ranked respondent based on the combined scoring of both the technical proposal and pricing proposal and on this basis, the Evaluation Team found PRAG to be the most qualified to provide Financial Advisory Services; and

WHEREAS, a decision was made to negotiate PRAG’s fee proposal and the subsequent Best and Final Offer in the amount of \$5,750.00 per month (or \$69,000.00 per year), plus a \$95,000.00 fee for each bond issuance of \$125,000,000 or greater and a \$80,000.00 fee for each bond issuance less than \$125,000,000 (and reasonable and necessary out-of-state travel expenses) has been deemed reasonable and acceptable by the Evaluation Team; and

WHEREAS, the estimated total contract cost over the seven (7) years of the contract, including the optional terms, is \$768,000.00; and

WHEREAS, as a result of this competitive process, the Evaluation Team has concluded that the technical and pricing proposals submitted by PRAG offer the best value in terms of service and price and recommends that a contract be entered into with that firm; and

WHEREAS, if Commission staff decides to exercise any options to extend the contract beyond the initial 3-year term, such extension(s) will be approved in accordance with the Commission’s Contracts Policy and the Code of Bylaws; and

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WHEREAS, the Director of Contracts Administration has determined that PRAG's proposal conforms to the requirements of Ohio Revised Code Sections 5537.07 and 5537.13., proposals were solicited on the basis of the same terms and conditions with respect to the respondents and potential respondents, and the Commission may legally accept said firm's proposal; and

WHEREAS, the Office of Opportunity and Inclusion waived the program requirements for this contract due to a lack of subcontracting opportunities and the availability of certified firms; and

WHEREAS, the Executive Director has reviewed the report of the Evaluation Team and concurs with the recommendation that the Agreement for Financial Advisory Services be awarded to PRAG; and

WHEREAS, expenditures under the contract to be awarded for Financial Advisory Services will exceed \$150,000.00 and, therefore, in accordance with Article V, Section 1.00 of the Commission's Code of Bylaws, Commission action is necessary for said award; and

WHEREAS, the Commission has duly considered such recommendations.

NOW, THEREFORE, BE IT

RESOLVED, by the Ohio Turnpike and Infrastructure Commission that the proposal submitted by Public Resources Advisory Group, Inc. is hereby accepted and the Executive Director is directed to: (1) sign a contract with Public Resources Advisory Group, Inc. for an initial term of three (3) years; and (2) approve up to two (2) additional, two-year terms if determined by the Executive Director to be in the best interest of the Commission, subject to further Commission action if required by the Code of Bylaws, with a not-to-exceed contract amount of \$768,000.00, and (3) take any and all actions necessary to properly carry out the terms of the contract.

(Resolution No. 95-2025 adopted September 15, 2025)

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SEPTEMBER 15, 2025**



OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION

Office of Opportunity and Inclusion

2024 Annual Report

Presented September 15, 2025

AGENDA ITEMS

- | | |
|----------------------------|-------------------------------------|
| 1 Letter of Support | 4 Outreach & Engagement |
| 2 Background | 5 SBE Participation for 2024 |
| 3 Successes | 6 Planning Ahead |

MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



This fifth Annual Report for the Office of Opportunity and Inclusion represents a continued commitment by the Ohio Turnpike and Infrastructure Commission (the Commission) to include small and disadvantaged businesses in its contracting opportunities. The Business Inclusion Program plays a vital role in the Commission's contracting process. Now in its eighth year, we see how this program enhances the Commission's relationships to the business community, our commitment to provide opportunities, and our own growth and development goals. We look forward to continued collaboration as we deepen our impact as a Commission.

Ferzan Ahmed, Executive Director

Chris Matta, Chief Engineer/Deputy Executive Director

Aimee Lane, Director of Contracts Administration



**MINUTES OF THE 733rd OHIO TURNPIKE AND
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BACKGROUND

BUSINESS INCLUSION PROGRAM

The Commission completed a Disparity Study in 2016. The study found a disparity between the availability and participation of minority- and woman-owned businesses ready, willing, and able to perform the Commission's construction, professional services, and goods and support services contracts.

Based on Disparity Study findings, in Resolution No 43-2016, the Commission established the Business Inclusion Program for a six-year term. The Commission extended this term for one additional year and conducted a second Availability Study in 2022.

In October 2023, the Commission re-authorized the Program for six years through October 2029.

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OBJECTIVES

The Commission established the Business Inclusion Program, which certifies and supports Small Business Enterprises (SBEs), to remedy barriers and historical discriminatory practices that small and disadvantaged businesses—including those owned by minorities, women, veterans, or otherwise disadvantaged individuals—face throughout the marketplace. The Program is designed to ensure opportunities for all businesses to compete in Commission contracting.

As a race- and gender-neutral program, SBE Program activities and efforts include all certified small businesses regardless of the race, ethnicity, or gender of the owner.

OFFICE OF OPPORTUNITY AND INCLUSION

OOI (formerly the Office of Equity and Inclusion) is responsible for fostering contracting opportunities for small businesses and administering and enforcing the Business Inclusion Program. The OOI Contract Specialist administers each of the program elements in collaboration with internal and external stakeholders.

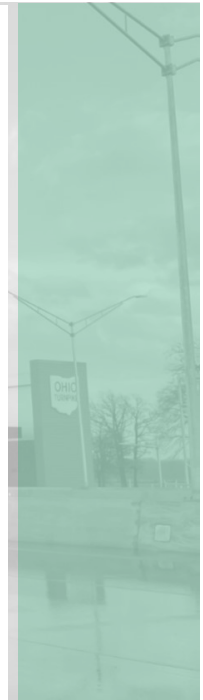
**MINUTES OF THE 733rd OHIO TURNPIKE AND
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PROGRAM COMPONENTS

- | | | |
|---|---|---|
| 1 SBE certification
Traditional and fast-track
application paths | 5 Bid discounts
Tiered SBE bid discounts
(2-5%) | 9 Prompt payment
Subcontractors paid within 10
days of prime contractor
receiving payment |
| 2 Annual aspirational goal
20% goal for SBE participation on
Commission contracts | 6 Bid matching
Alternative to bid
discounts | 10 Compliance
Monitor subcontractor
payment, SBE commercially
useful function, and
subcontractor reporting in
B2Gnow |
| 3 Contract goals
SBE participation goals on
contracts and procurements | 7 Evaluation credits
5% credit for SBE consultant
bidders | |
| 4 Sheltered market opportunities
SBE prime contract set aside
opportunities | 8 Good faith efforts
Evaluate all bids that do not
meet SBE goal at time of bid | |

EXECUTIVE ORDER UPDATE

OTIC SBE program is in alignment with the Executive Orders
that were issued on January 21, 2025.



MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



SUCCESSES



Increased SBE certification list
by 92%



Increased SBE spend by 144%



OOI Contract Specialist earned master certification
through American Contract Compliance Association
and Morgan State University



Developed a Multi-Agency
Collaboration with the Ohio
Department of Transportation, the
Northeast Ohio Regional Sewer
District, the City of Cleveland, the
Cleveland Hopkins International
Airport, and the Greater Cleveland
Regional Transit Authority



Hosted first Small Business
Certification Exposition in May
2025

SUCCESSES SINCE LAST REPORT

MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



OUTREACH & ENGAGEMENT

INTERNAL ENGAGEMENT

- 1 Supplier Diversity**
Engaged with individual departments to understand supplier diversity in practice.
- 2 Sheltered Market Opportunities**
Collaborated with Procurement and Engineering departments to identify eligible sheltered market opportunities.
.....
To date, we have not identified a sheltered market contract. We continue to collaborate and prepare for future opportunities alongside SBE directory expansion.
- 3 Process Improvements**
Improved data collection and adopted new monitoring tools using B2Gnow and Periscope.
- 4 Training**
Trained department staff on latest certification and procurement policy standards.

EXTERNAL ENGAGEMENT

- 1 Certification**
Grew SBE directory to 121 firms (to date).
- 2 Veteran Engagement**
Collaborated with Ohio Department of Development to track and engage veteran-owned businesses.
- 3 DBE & SBE Outreach**
Used ODOT certification database to invite DBEs to certify as SBEs with the Commission.
.....
Developed outreach and engagement flier to share with prospective SBEs.
- 4 Training & Networking**
Hosted May 2025 Small Business Certification Exposition with Certification Collaborative.
.....
Attended B2Gnow training to advance compliance software compatibilities.
.....
Earned master contract compliance certification, participated in training, and discussed best practices to navigate changing environment from industry and legal experts at American Contract Compliance Association conference.

**MINUTES OF THE 733rd OHIO TURNPIKE AND
INFRASTRUCTURE COMMISSION
SEPTEMBER 15, 2025**



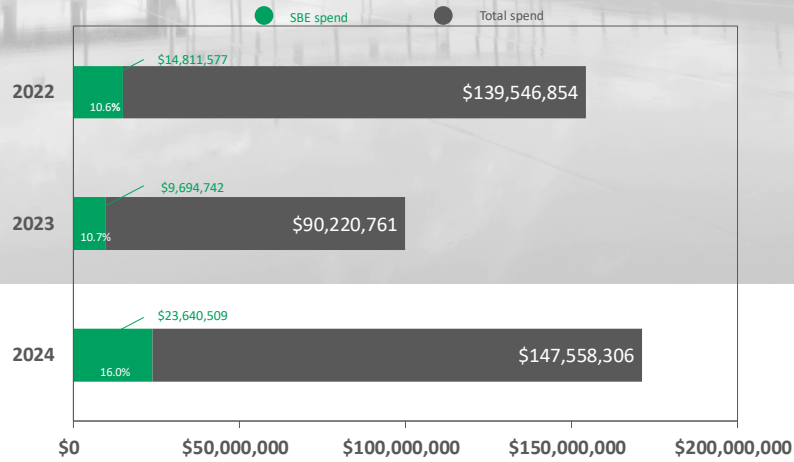
SBE PARTICIPATION

2024 SBE PAYMENTS

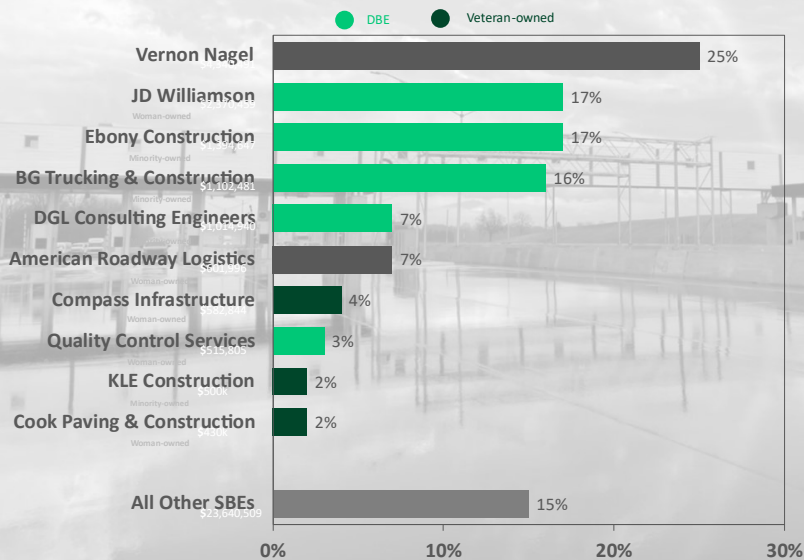
Professional services	\$3,084,196
Construction	\$20,556,313
TOTAL	\$23,640,509

MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025

SBE DOLLAR SPEND BY YEAR



TOP SBEs



61
SBEs
participated
in OTIC
contracts
in 2024

MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



PLANNING

1

Sheltered Market Opportunities

Identify SBE prime opportunity with internal collaborators.

2

Training

Host *Small Business Network* training with Certification Collaborative (October 2025).

Earn executive leadership certification.

3

Networking

Participate in Akron Urban League presentation about the SBE program.

Attend B2Gnow and ACCA conferences.

Prepare for 2026 Small Business Exposition.

4

Program Expansion

Continue to grow certification directory and increase outreach efforts.

MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



Enhance data collection internally and with prime contractors to better capture SBE participation.



Increase compliance with prompt payment and subcontractor reporting requirements.



Unbundle contracts to identify Sheltered Market contracts.

OPPORTUNITIES

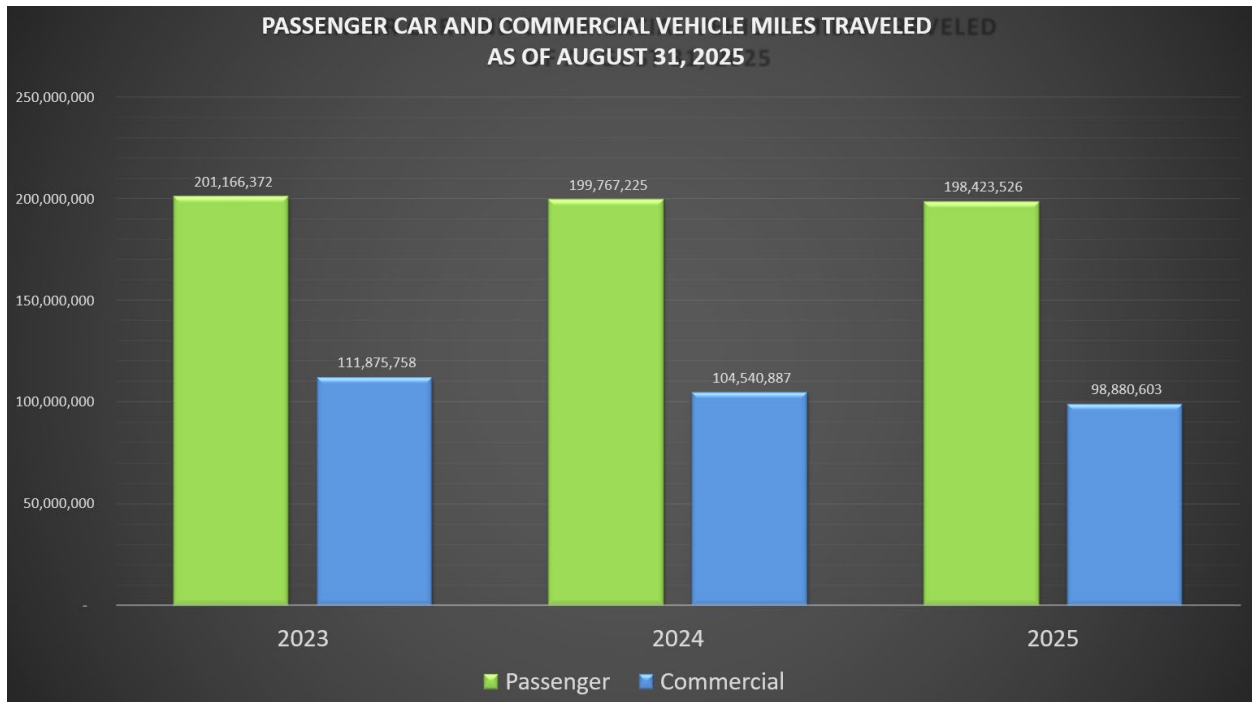


THANK YOU

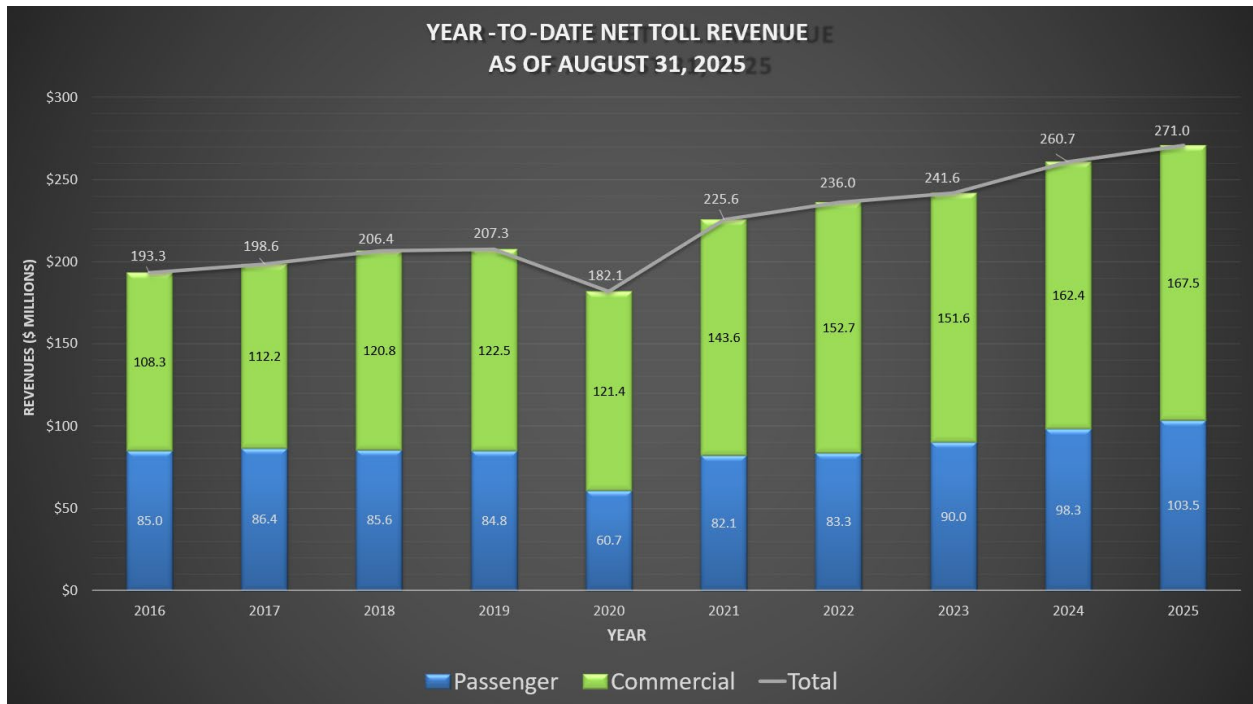
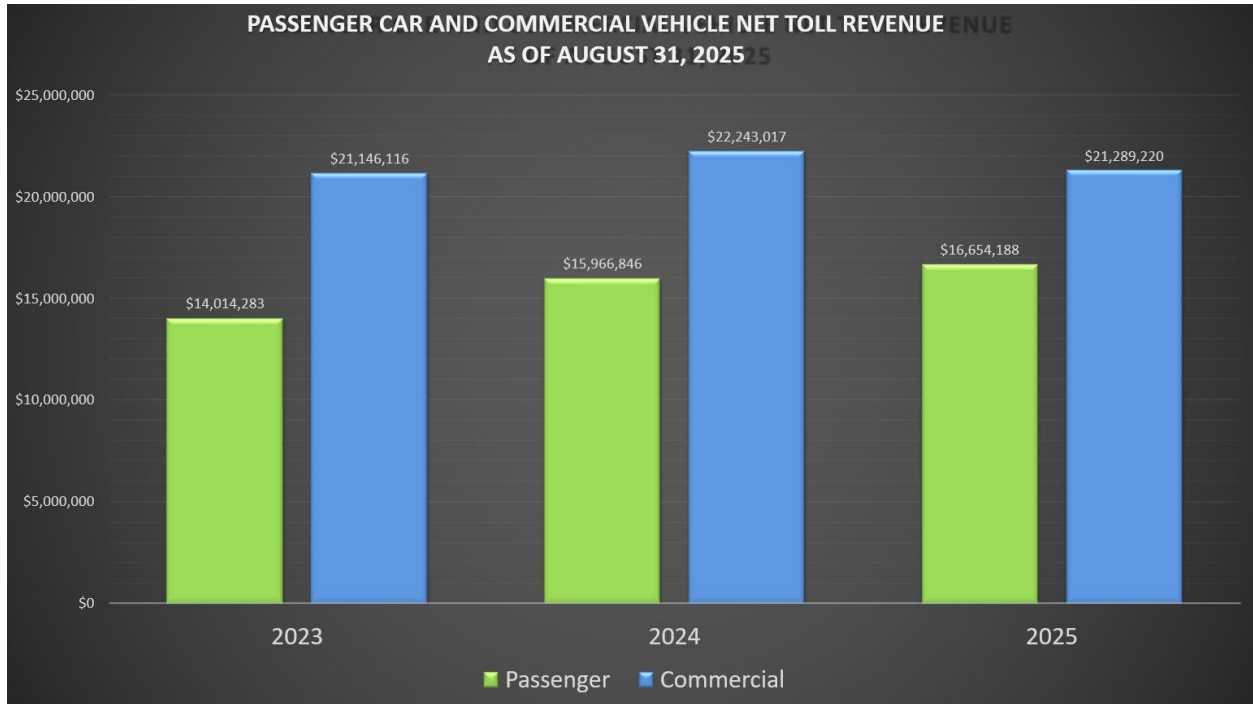
**MINUTES OF THE 733rd OHIO TURNPIKE AND
INFRASTRUCTURE COMMISSION
SEPTEMBER 15, 2025**

**OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION
TRAFFIC AND REVENUE REPORT**

AS OF AUGUST 31, 2025



MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



MINUTES OF THE 733rd OHIO TURNPIKE AND INFRASTRUCTURE COMMISSION SEPTEMBER 15, 2025



2025 TOLL REVENUE

TOLL REVENUE 2025 YTD*							
MONTH	E-ZPass	Cash/Credit Card	Paid Post Travel	UNPAID TOLLS			TOTAL TOLL REVENUE
				Invoiced Not Yet Paid	Invoiced in Collections	Unbilled	
JANUARY 2025	\$ 24,100,000	\$ 4,500,000	\$ 700,000	\$ -	\$ 800,000	\$ 900,000	\$ 31,000,000
FEBRUARY 2025	\$ 22,300,000	\$ 4,200,000	\$ 600,000	\$ -	\$ 700,000	\$ 800,000	\$ 28,600,000
MARCH 2025	\$ 25,900,000	\$ 5,800,000	\$ 700,000	\$ 100,000	\$ 900,000	\$ 900,000	\$ 34,300,000
APRIL 2025	\$ 26,300,000	\$ 6,000,000	\$ 900,000	\$ 100,000	\$ 1,000,000	\$ 900,000	\$ 35,200,000
MAY 2025	\$ 28,000,000	\$ 7,100,000	\$ 700,000	\$ 400,000	\$ 700,000	\$ 800,000	\$ 37,700,000
JUNE 2025	\$ 27,900,000	\$ 7,800,000	\$ 800,000	\$ 1,200,000	\$ -	\$ 800,000	\$ 38,500,000
JULY 2025	\$ 28,800,000	\$ 8,400,000	\$ 800,000	\$ 1,700,000	\$ -	\$ 900,000	\$ 40,600,000
YTD 2025	\$ 183,300,000	\$ 43,800,000	\$ 5,200,000	\$ 3,500,000	\$ 4,100,000	\$ 6,000,000	\$ 245,900,000
% OF TOTAL	74.6%	17.8%	2.1%	1.4%	1.7%	2.4%	100%

**Rounded to the nearest hundred thousand.*