

MINUTES OF THE TWO HUNDRED AND NINETY-NINTH MEETING
July 27, 1976

Pursuant to bylaws the Ohio Turnpike Commission met in regular session in the conference room of the Ohio Department of Transportation building at 139 East Gay Street in Columbus, Ohio at 11:00 A.M. on July 27, 1976 with key members of the staff; a representative, Harvey A. Harnden, of the Consulting Engineers; representatives, P. Joseph Sesler and J. Gary Jones of the Trustee, the Ohio National Bank; members of the press and others in attendance. The Vice Chairman, O. L. Teagarden, called the meeting to order and asked all in the room to bear with him because he had such a heavy heart about conducting the meeting without James W. Shocknessy who died July 15. He said he had known the late Chairman of the Commission for almost 27 years and had admired him more than any other man he ever knew.

The roll was called and the attendance was reported to be as follows:

Present: O. L. Teagarden, Ralph H. Anderson, Daniel E. Bricker,
Richard D. Jackson.

Absent: None.

The Vice Chairman declared that all four Members of the Commission were present. He then asked all present to stand with bowed heads for a few moments in silence in memory of Mr Shocknessy.

The Vice Chairman said he would like to offer a resolution on behalf of all the Members of the Commission expressing the Commission's sorrow upon the death of James White Shocknessy. The resolution was seconded unanimously by the other Members, Messrs. Jackson, Anderson and Bricker. The resolution read as follows:

RESOLUTION NO. 9-1976

"WHEREAS James White Shocknessy died at Columbus, Ohio on July 15, 1976;

"WHEREAS Mr. Shocknessy was first appointed by then Governor Frank J. Lausche as a member of the Ohio Turnpike Commission and was reappointed by successive governors, and most recently by Governor James A. Rhodes, and was elected chairman by his fellow members to fourteen successive two-year terms and thus served as the only chairman which the Ohio Turnpike Commission has had from the inception of the Commission in September 1949 until his death;

"WHEREAS Mr. Shocknessy's extraordinary vision and effectiveness as the chief executive of the Ohio Turnpike Commission were unique and may be unprecedented in the management of such an enterprise;

"WHEREAS the Ohio Turnpike was planned, financed, constructed and has been operated and maintained under his guidance and direction, and all of these things have been done always in the open glare of public scrutiny and in accordance with the highest standards of integrity, financial management and general overall excellence, including the completion of the design, construction and opening of the Turnpike on time and the subsequent liquidation, without increasing the tolls, of the debt incurred so that the elimination of all principal bonded indebtedness of the Ohio Turnpike is now more than two-thirds accomplished, and is anticipated to be complete more than a decade ahead of schedule, even in the face of recent economic recession and inflation, thereby making it possible for the road to become toll free;

"WHEREAS Mr. Shocknessy was ever mindful of the will of the people of the State of Ohio, and particularly of the enabling legislation whereby the 98th General Assembly created the Ohio Turnpike Commission, and he acted always with keen awareness, with great energy and with resolution in seeing to it that the mandate of the people of Ohio as expressed by the 98th General Assembly was carried out without deviation, without partisanship, without favoritism to any, and without impropriety of any kind;

"WHEREAS the spiritual quality of Mr. Shocknessy's life was evident in his commitment to serving others by devoting his energy and exceptional talents not only to the affairs of the Ohio Turnpike Commission but also to other public, civic, religious, educational and charitable organizations which have been enriched by his guidance, unselfish service and acumen;

"WHEREAS Mr. Shocknessy's exceptional character, integrity and superior intellect have been a source of strength to the people and officials of this state, and a beacon showing the way to many, especially during times characterized by doubt; and

"WHEREAS the Commission cannot adequately express the loss to the people of Ohio and to it occasioned by the death of the only chairman which the Commission has had in the course of its existence to the present time, but nevertheless desires to adopt a resolution expressing the sorrow of its members, staff and employees caused by his death;

"NOW, THEREFORE, BE IT

"RESOLVED that the Ohio Turnpike Commission, on behalf of said Commission, its members individually, its staff and its employees, hereby expresses and records the deepest sorrow upon the occasion of the death of its late chairman, James White Shocknessy, and that the assistant secretary-treasurer be, and hereby he is, directed to send a copy of this resolution to Mr. Shocknessy's close relatives and friends, including the Governor, Lieutenant Governor, Speaker of the Ohio House, and President Pro Tem of the Ohio Senate."

A vote by ayes and nays was taken and all Members responded to roll call. The vote was as follows:

Ayes: Mr. Jackson, Mr. Anderson, Mr. Bricker, Mr. Teagarden.

Nays: None.

The Vice Chairman declared the resolution stood adopted with all Members voting in the affirmative. The resolution was identified as No. 9-1976.

The Vice Chairman directed that copies of the resolution be sent to Mr. Shocknessy's friends and that certified copies be sent to the Governor, the Lieutenant Governor, the President Pro Tem of the Senate and the Speaker of the House.

The Vice Chairman said the next order of business would be the election of officers. He said everyone knew a vacancy as Chairman existed and that nominations of a Member of the Commission for the office of Chairman to fill the vacancy of James White Shocknessy, were in order. He said the term of the person so elected would end at the first meeting after July 1, 1977.

The Director of Transportation, Mr. Jackson, placed the name of O. L. Teagarden in nomination for the position of Chairman of the Ohio Turnpike Commission. Mr. Jackson said it seemed most appropriate to him that Mr. Teagarden should succeed Mr. Shocknessy because Mr. Teagarden had been on the Commission since its inception and, as the Vice Chairman had indicated, his association with Mr. Shocknessy went back 27 years. He said that in addition Mr. Teagarden's background in his successful business career made him most qualified to undertake the position of Chairman. He said that background was well known to the press and to everyone at the meeting so it would be repetitious to go through it. He said it gave him a great deal of pleasure to place Mr. Teagarden's name in nomination for the position of Chairman of the Ohio Turnpike Commission.

Mr. Anderson said he had worked with Mr. Teagarden on one of the Commission's more important committees, and he knew that he was well qualified for the Chairmanship and he would like to have the honor of seconding the motion, which he did. The Vice Chairman asked if there were any other nominations. He asked Mr. Anderson to take the chair to ask for further nominations and for the roll call. Mr. Anderson asked if there were any other nominations and there were none. Mr. Jackson moved that the nominations be closed and Mr. Bricker seconded the motion. Mr. Anderson declared the nominations closed.

Mr. Anderson asked that roll be called to elect Mr. Teagarden as Chairman of the Commission until the first meeting after July 1, 1977. The roll call was as follows:

Ayes: Mr. Jackson, Mr. Anderson, Mr. Bricker.

Nays: None.

Abstaining: Mr. Teagarden.

Mr. Jackson moved that the election be confirmed by a resolution so that it might be entered in the Journal of the Ohio Turnpike Commission. A resolution for election of Chairman for the unexpired term of James White Shocknessy was moved for adoption by Mr. Jackson, seconded by Mr. Anderson, as follows:

RESOLUTION NO. 10-1976.

"RESOLVED that the election of O. L. Teagarden, as chairman of the Ohio Turnpike Commission, pursuant to Ohio Revised Code Section 5537.02 and Article I of the Commission's Code of Bylaws, to serve for the unexpired term of the late chairman, James White Shocknessy, is hereby confirmed as having taken place at this meeting in accordance with law and the Commission's Code of Bylaws, and the assistant secretary-treasurer is directed to enter this resolution in the journal of the Commission as a record thereof."

A vote by ayes and nays was taken and all Members responded to roll call. The vote was as follows:

Ayes: Mr. Jackson, Mr. Anderson, Mr. Bricker.

Nays: None.

Abstaining: Mr. Teagarden.

Mr. Anderson declared the resolution stood adopted with all Members voting in the affirmative. The resolution was identified as No. 10-1976.

The Chairman thanked the Members of the Commission for their confidence. He said he pledged to them that he would endeavor to carry out the program that Mr. Shocknessy had initiated and carried on in the past. He said he realized that the job was not going to be easy. He said he would do his best and he knew that most of the Members who had served with him on committees knew that he had had some challenges in the past. He said Mr. Shocknessy had asked him to take assignments on many committees and that his first was on the Claims Committee. He said in two years the Committee had settled all of the claims upon the Commission by contractors and former owners of right of way. He said he knew when he accepted the position that Mr. Shocknessy expected results from him. He said Mr. Shocknessy got them. The Chairman said the Ohio Turnpike Commission was the first of those in existence to settle satisfactorily all the claims against it. He said he recalled, and doubtless the General Counsel, Francis K. Cole, recalled also because he had taken part in some of the settlements that the number of

claims was not small. He said as soon as he had finished the work of the Claims Committee, Mr. Shocknessy had appointed him chairman of the Committee on Service Plazas and that at that time the Ohio Turnpike Commission was having problems concerning restaurant service. He said not very much publicity was given to the subject at that time or later but a major change had been made in the operation of the restaurants, a change the patrons wanted, from dining room service to cafeteria and snack bar service. He said the patrons had complained about having to wait to be served under the dining room plan and that the Committee had secured the approval of the Commission to experiment by changing some of the restaurants to cafeteria and snack bar service. He said the new service had been so popular with patrons that all service plaza restaurants were changed to cafeteria and snack bar service within the next two years. He said that change was one of the major changes in the operation of the Turnpike that had proven very beneficial and had been well accepted by the public. He said persons who used the Turnpike wanted to reach their destinations as soon as possible and did not want to spend time in a restaurant waiting for meals to be served. He said in addition the Chairman had appointed him chairman of the Committee on Employee Relations. He said he was proud of the accomplishments the Committee had made in bringing together employees, staff and the Executive Director of the Commission. He said that the Ohio Turnpike Commission today had the finest relationship that could exist with its employees. He said Mr. Anderson had served with him on that Committee for a period and was very well acquainted with the requirements of the post. He said Mr. Bricker, now vice chairman of the Committee on Employee Relations, had served with him on that Committee ever since he had been appointed a Member of the Commission. He said he wanted to assure the Members that the responsibility they had entrusted with him was nothing new as he had sat beside Mr. Shocknessy and had cooperated with him for 27 years. He said he had joined with Mr. Shocknessy in all of his undertakings and he had never regretted that he had done so.

The Chairman said that because he had been elevated to the Chairmanship he wished to resign his position of Vice Chairman of the Commission and directed that the record show his resignation. He said he would entertain a motion for the nomination of someone to fill the vacancy of Vice Chairman which had been created by his resignation. He said the term would end at the first meeting after July 1, 1977.

Mr. Jackson nominated Mr. Bricker for the position of Vice Chairman of the Ohio Turnpike Commission. Mr. Anderson seconded that nomination and said Mr. Bricker would do an excellent job as Vice Chairman. Mr. Teagarden said Mr. Bricker had been an asset to the Committee on Employee Relations and he was very proud of his relationship with Mr. Bricker. He said he would like to join in seconding the nomination and asked if there were any other nominations. There were none. Mr. Jackson moved that the nominations be closed and Mr. Anderson seconded the motion. Mr. Teagarden declared the nominations closed.

Mr. Teagarden asked that roll be called to elect Mr. Bricker as Vice Chairman of the Commission until the first meeting in July, 1977. The roll call was as follows:

Ayes: Mr. Jackson, Mr. Anderson, Mr. Teagarden.

Nays: None.

Abstaining: Mr. Bricker.

Mr. Teagarden requested that the election be confirmed by a resolution so that it might be entered in the Journal of the Ohio Turnpike Commission. A resolution for election of Vice Chairman for the unexpired term of O. L. Teagarden was moved for adoption by Mr. Jackson, seconded by Mr. Anderson, as follows:

RESOLUTION NO. 11-1976.

"RESOLVED that the election of Daniel E. Bricker, as vice chairman of the Ohio Turnpike Commission, pursuant to Ohio Revised Code Section 5537.02 and Article I of the Commission's Code of Bylaws, to serve for the unexpired term of O. L. Teagarden, heretofore elected chairman, is hereby confirmed as having taken place at this meeting in accordance with law and the Commission's Code of Bylaws, and the assistant secretary-treasurer is directed to enter this resolution in the journal of the Commission as a record thereof."

A vote by ayes and nays was taken and all Members responded to roll call. The vote was as follows:

Ayes: Mr. Jackson, Mr. Anderson, Mr. Teagarden.

Nays: None.

Abstaining: Mr. Bricker.

The Chairman declared the resolution stood adopted with all Members voting in the affirmative. The resolution was identified as No. 11-1976.

Mr. Bricker thanked the Chairman and said he wished to thank all the Members of the Commission for placing him in such an important position. He said he had been on the Commission for only two and a half years, and in that time he had had the opportunity to work with Mr. Shocknessy and Mr. Teagarden, particularly on the Committee on Employee Relations. He said he knew Mr. Teagarden had done an outstanding job as Vice Chairman of the Commission and that he hoped that he would be able to fulfill the requirements that his predecessor had. He said he hoped that he had the dedication to the Commission that Mr. Shocknessy had and that he was greatly pleased by the distinct honor the Commission had given him. He said he pledged his support

to the Chairman of the Commission and to the Commission as a whole, and to the citizens of the State of Ohio.

The Chairman thanked Mr. Bricker and said he had no doubt that with the experience he had already on the Turnpike, he would prove to be a good man. He congratulated Mr. Bricker. The Chairman said he could assure Mr. Bricker that the Commission had a big asset, as they assumed their responsibilities as Chairman and Vice Chairman, and that was Allan V. Johnson, Executive Director of the Commission. He said he was sure Mr. Johnson would not be retiring very soon because at Mr. Johnson's age, he had a long way to go before retirement. He said therefore he and Mr. Bricker could look for a continuation of the operation of the Ohio Turnpike in the same manner that Mr. Johnson had carried it on under the direction of Mr. Shocknessy. He said he pledged his continued support to the Executive Director and said he wanted to assure Mr. Johnson that any matters that required his approval, Mr. Johnson could always find time to call him. He asked Mr. Johnson if it were true that he was subject to call 24 hours a day. The Executive Director said that he was. The Chairman said he found out about that only recently and that there was a special telephone in Mr. Johnson's house so that when any important incident happened on the Turnpike he was notified immediately. He said that proved something to the Commission and that was that Mr. Johnson was a very dedicated person and he was quite proud to have Mr. Johnson continue his services. The Executive Director thanked Mr. Teagarden.

The Director of Transportation said, as he had already often told Mr. Johnson, that he had complete confidence in Mr. Johnson and in the operation and in the staff of the Turnpike. He said he wanted to express his confidence in the Executive Director and in the operation of the staff because he thought they did a superlative job and wished to join with Mr. Teagarden in saying he had every faith in the competence of the Executive Director and his staff.

The Executive Director thanked Mr. Jackson and said he was certain that all the other staff members appreciated his remark.

Mr. Bricker said he wanted to lend his support to the Executive Director and his people. He said, as he had mentioned earlier, he had had the opportunity to work with the staff in negotiations on the Committee on Employee Relations and that they did an outstanding job. He said the whole Turnpike was an outstanding operation, so he wanted to tell the Executive Director and his people that they had his support and would continue to have it. The Executive Director thanked Mr. Bricker.

Mr. Anderson said he, too, would do his part to work with the Chairman in any way possible and also the Executive Director in his position as Assistant Secretary-Treasurer. He said he hoped he and the Executive Director would continue to carry on as they had in the past and particularly on the Committee on Budget and Finance, the work of which took time and effort to accomplish. The Executive Director thanked Mr. Anderson.

The Chairman said it was wonderful to hear the expressions of cooperation made by the Members of the Commission and said it gave him hope that the Turnpike would continue to be operated as it had been, because it had always been so well managed and operated.

The Chairman said it was necessary for changes to be made in the four major committees of the Commission. He said now that he was Chairman it would not be appropriate for him to serve on any of those committees. He asked the Director of Transportation, Mr. Jackson, if he would be willing to serve on the Committee on Budget and Finance. He said he had discussed the matter with Mr. Anderson and Mr. Anderson said he would like to have the Director of Transportation on the Committee, of which Mr. Anderson was chairman. Mr. Jackson said he would very much like to serve on the Committee. Mr. Teagarden then read the appointments to the Committee on Budget and Finance as follows:

Ralph H. Anderson, OTC Member, Chairman
Richard D. Jackson, OTC Member ex officio
Allan V. Johnson, Executive Director, Vice Chairman
J. Budd Morrison, Director of Operations, Secretary
Craig Rudolphy, Comptroller
Frank A. Dutton, Chief Engineer
Harvey A. Harnden, Resident Engineer of Consulting Engineers -
Adviser

Mr. Teagarden said the following persons were appointed to the Committee on Service Plazas:

Allan V. Johnson, Executive Director, Chairman
Francis K. Cole, General Counsel, Vice Chairman
Craig Rudolphy, Comptroller, Secretary
G. Alan Plain, Deputy Executive Director
J. Budd Morrison, Director of Operations
Robert L. Asman, Superintendent of Patron Services

Mr. Teagarden said that during the six years that the Executive Director had served as vice chairman of the Committee on Service Plazas, he and the Executive Director had worked very closely so that he knew that the work was nothing new to the Executive Director. He said he was very proud that the Executive Director had agreed to accept the chairmanship along with his other duties. He said the Executive Director would have to serve 24 hours a day if the Commission kept burdening him with work. Mr. Bricker said that was why Mr. Johnson had that telephone in his house. The Executive Director said he had a good staff.

The Chairman said in regard to the Committee on Employee Relations he had not asked Mr. Bricker but he was sure Mr. Bricker would accept the appointment as chairman. He said Mr. Bricker was well qualified. He said

Mr. Bricker had had long years of experience in labor matters and he had been on the Committee for two and a half years and knew how it operated. He said he hoped Mr. Bricker would accept the position and Mr. Bricker said he would be pleased.

Mr. Teagarden then read the appointments to the Committee on Employee Relations as follows:

Daniel E. Bricker, OTC Member, Chairman
G. Alan Plain, Deputy Executive Director, Vice Chairman
Robert A. Meywes, Director of Administrative Services, Secretary
Francis K. Cole, General Counsel
Robert P. Barnett, Administrative Assistant to the Executive Director
Craig Rudolph, Comptroller
J. Budd Morrison, Director of Operations
Frank A. Dutton, Chief Engineer
William C. Hartman, Squire, Sanders & Dempsey - Adviser

Mr. Teagarden then appointed the Committee on Safety as follows:

Allan V. Johnson, Executive Director, Chairman
Ralph H. Anderson, OTC Member, Vice Chairman
J. Budd Morrison, Director of Operations, Secretary
G. Alan Plain, Deputy Executive Director
Frank A. Dutton, Chief Engineer
Harvey A. Harnden, Resident Engineer of Consulting Engineers - Adviser

Mr. Teagarden said the Executive Director would notify the people appointed and if any member did not want to serve, the Executive Director should notify him and he would appoint someone else.

The Chairman said at this point in the meeting Mr. Shocknessy had always made the Chairman's report. He said he hoped the Commission would not expect a report from him that it had always received from Mr. Shocknessy. He said there would be a number of figures in the report and if there was anyone that did not get them and would like to have them, they would have the privilege of getting them at the close of the meeting.

The Chairman reported that on July 7 the Trustee, the Ohio National Bank, purchased \$3,501,000 face value of bonds at an average price of 96.315, thereby reducing the outstanding debt to only \$92,492,000. The Chairman said the payment of the Turnpike bonds spoke for itself and for Mr. Shocknessy's operation of the Turnpike. He said it must have been a good operation because the Commission was about 11 years ahead of the bond payment schedule. He said the bonds were not due until 1992 and he wanted to repeat what Mr. Shocknessy had often said, that unless something unforeseen occurred, the Turnpike would be debt free and would be turned over to the Director of Transportation by 1981.

The Chairman reported also that total revenues for July, 1976 were estimated at \$5,109,000, the highest July income in the history of the Turnpike. He said that figure was \$89,000 higher than the previous record, set in July of 1973, and \$386,000, or 8.2%, above the income for July, 1975.

The Chairman said net tolls during the month were expected to be \$4,399,000 which amount was \$386,000, or 14.6 percent, above that for July, 1975. He said passenger car tolls for the month were predicted as \$2,089,000 which would be \$144,000, or 6.4 percent, above those of July, 1975. He said commercial traffic continued to gain markedly and commercial tolls were expected to amount to \$2,310,000 which was \$706,000, or 44 percent, greater than in July, 1975.

The Chairman reported further that the total revenue for the first seven months of 1976 was estimated at \$26,456,000 which was \$2,380,000, or 9.8 percent, greater than in the first seven months of 1975.

The Chairman reported further that traffic and tolls revenue over the July 4th holiday period set new all-time records. In the five days from Friday, July 2 to Tuesday, July 6, 458,177 vehicles were on the Ohio Turnpike and toll collections were \$657,854.

The Chairman said he had given a lot of figures but they meant that the operation of the Turnpike was a successful operation and he hoped it would continue that way.

The Chairman said the report of the Chairman was accepted as offered. He said the report of the Secretary-Treasurer would be received.

The Secretary-Treasurer, Mr. Anderson, reported that since the last meeting the following had been sent to all Members:

1. Traffic and Revenue Report for May, 1976.
2. Traffic and Revenue Report for June, 1976.
3. Financial Statements as of May 31, 1976.
4. Financial Statements as of June 30, 1976.
5. Detail of Investment Transactions which took place in June, 1976.
6. Draft of the minutes of the June 8, 1976 meeting.
7. Report on Concessionaires - First Half 1976.
8. Budget Report - First Half 1976.

9. Weekly traffic statistics.
10. Month-end release for June, 1976.

The Chairman said the report of the Secretary-Treasurer was accepted as offered. He said the report of the Committee on Budget and Finance would be received.

The chairman of the Committee on Budget and Finance, Mr. Anderson, reported that the staff members of the Committee were working on the preliminary budget for 1977. He said the work would be completed in time for the preliminary budget to be presented for adoption at the October meeting of the Commission, as required by the Trust Agreement.

The Chairman said the report of the Committee on Budget and Finance was accepted as offered. He said the report of the Committee on Service Plazas would be received.

The Executive Director said there was no report for the Committee on Service Plazas and that everything was in order at the service plazas. He said the plazas had been very busy during the summer and were working efficiently. Mr. Jackson asked about the price of gasoline. The Executive Director said the price of fuel was, by the terms of the contract with The Standard Oil Company of Ohio (SOHIO), controlled by the Commission and was no higher than the average of prices charged at major stations located off the Turnpike at interchanges with the Turnpike. He said the staff was monitoring the situation very carefully and closely. He said the staff made sure that both the oil company and the restaurant operators complied with the terms of their contracts. He said there had been occasions on a day to day basis when it had been necessary to notify the oil company that prices be modified when the survey indicated that such modifications were in order. He said the concessionaires had cooperated fully and that there had been no problems.

The Chairman said as former chairman of the Committee on Service Plazas, he knew that Mr. Johnson had watched the operation of SOHIO very closely. He said a few weeks before the meeting the oil company had increased its price for gasoline by 1¢ a gallon and the Executive Director had been on the telephone immediately and SOHIO rescinded the increase. He said the oil company had been very cooperative and had corrected prices very quickly. The Executive Director said there had been occasions when the survey indicated that prices should be decreased and the oil company had adjusted prices immediately and without question when they were informed.

The Chairman said the report of the Committee on Service Plazas was accepted as offered. He said the report of the Committee on Employee Relations would be received.

The chairman of the Committee on Employee Relations, Mr. Bricker, reported that the various employee groups had been advised that the annual discussions between the Committee and employee spokesmen would be scheduled to begin some time in September.

The Chairman said the report of the Committee on Employee Relations was accepted as offered. He ascertained there would be no report from the Director of Transportation or from the Committee on Safety. He said the report of the Executive Director would be received.

The Executive Director reported that he would like to say something about his relationship with the late Chairman of the Ohio Turnpike Commission, Mr. Shocknessy. He said a little more than 13 years before, in April, 1963, he had been assigned as an engineer to the I-71 expediting task force in Cleveland and that it was just over eleven years before, in July of 1965 that he had moved into the very offices where the Commission was meeting to service as liaison engineer for the I-71 group which was headed by Mr. Shocknessy. He said Mr. Shocknessy had served in his voluntary capacity as chairman of that group, as requested by Governor Rhodes, to expedite the completion of I-71. He said he became Executive Director of the Ohio Turnpike Commission in 1970 and in the eleven years since he moved to Columbus in connection with the I-71 task force, there had been very few days in which he had not either talked to Mr. Shocknessy or had actually seen him. He said during those 11 years he had been closer to him than any other person had been.

The Executive Director reported further that Mr. Shocknessy had been a very demanding person to work for. He said Mr. Shocknessy insisted on perfection down to the dotting of every i and the crossing of every t. He said there had been many times when he had been the target of Mr. Shocknessy's well known tongue lashings, often in words that he had not understood at the time because of Mr. Shocknessy's extensive vocabulary. He said the tongue lashings were usually for something that, at the time, had not seemed to warrant such intense criticism, but the Executive Director said that Mr. Shocknessy was always right when he criticized and he also knew that Mr. Shocknessy's absolute insistence on performing even little things to perfection was based principally on the theory that if one could not do little things right, that one was not likely to be able to do big things. He said it went without saying that his life had been indelibly marked by Mr. Shocknessy who was an extraordinary man and he would miss him deeply. He said there seemed to be an almost eerie empty silence since July 15th, and that he was grateful for having been so close to a great man. He said he was certain that the echoes of his presence and his remarkable, dedicated, honest service would always reverberate throughout the State of Ohio. He said on behalf of himself and all the others who worked with him that Mr. Shocknessy would be missed.

The Executive Director said otherwise his report was a very minor one. He reported that the information tourist centers that were to have been installed in cooperation with the Ohio Department of Transportation had been

installed and were in operation. He said he considered the work of the committee that consisted of the Director of Transportation, the General Counsel and himself could be considered as concluded.

The Executive Director introduced the new Comptroller, Craig Rudolphy, who was attending his first meeting. He said the Comptroller would be attending meetings of the Commission in the future and he would like to welcome him to the Commission. He said he had been working for the Commission since June 27 except for a short period during which he married.

The Chairman welcomed Mr. Rudolphy as Comptroller and said he was accepting a position that had been well filled by William G. Gerber and John Soller and that it would not be easy. He said Mr. Rudolphy would have to pay more attention to Turnpike affairs than to his family.

The Executive Director said Mr. Rudolphy came to the Commission with an impressive background with Peat, Marwick, Mitchell & Co.; he was a graduate of Lehigh University and held a Master's degree from the University of Chicago. He said he was also a certified public accountant and had an excellent potential to perform the tasks required in the office of Comptroller.

The Chairman said the Commission had a very good record in getting good people to take responsibility with the Commission. He said no one who had come to the Commission in a responsible position had been fired right away for not being capable of taking care of his job. He said the Commission had been very fortunate in having good people and he was sure that Mr. Rudolphy would not, between his coming to work and 1981, regret coming to the Commission.

The Executive Director said on behalf of the staff a great deal of the Commission's success was due to the stability of the Commission and the excellent relationship that existed between the Commission and its employees. He said the employees had always been hired on the basis of their qualifications and that they were aware of that fact and that made for an outstanding staff.

The Chairman said he would like to go on record as saying that one of the matters to which Mr. Shocknessy gave very close attention was nonpartisan operation of the Turnpike. He said Mr. Shocknessy had said many times that if anyone who wanted to work for the Turnpike came with a recommendation from some politician or political body, that he would not be hired; he had to come on the basis of his qualifications and had to prove his qualifications. He said he wished to continue that method of operation.

The Chairman said the report of the Executive Director was accepted as offered. He said the report of the General Counsel would be received.

The General Counsel reported that he had sent the litigation reports for the quarter ending June 30 to the Members on July 1. He said there was nothing to add to that report except to say that the Legal Department was

proceeding in the preparation of briefs in the Stacey case and that he hoped some day the case could be concluded. He said the case was in the Ohio Court of Appeals. The General Counsel said that the Stacey case had been mentioned at the June 8 Commission meeting and at that time the question was whether to appeal the case or not. He said after examining all the facts, it had been decided that the Ohio Turnpike Commission would have to appeal in order to protect its interests, and that was why the Legal Department was preparing briefs for the Court of Appeals.

The Chairman said the report of the General Counsel was accepted as offered. He said the report of the Consulting Engineers would be received.

Mr. Harnden, representative of the J. E. Greiner Company, said he wished he could express his feelings about Mr. Shocknessy as eloquently as others had done. He said he wished to assure the Chairman and the Commission that he and others members of his company felt as much sorrow and loss at the Chairman's parting as anyone else.

The Chairman said the report of the Consulting Engineers was accepted as offered. He ascertained there would be no report from the Trustee. Mr. Teagarden then asked the Executive Director at what figure he estimated the debt would stand at the end of the year. The Executive Director said the debt should be about \$80 million at the end of the year. The Chairman said that again proved that the big job of operating the Turnpike was behind the Commission and had been done under the guidance of Mr. Shocknessy. He said there were only a few more years to go and he hoped that all would continue as it had in the past. He said the figures that he had given earlier in the meeting about the revenue indicated that, unless something completely unforeseen happened, the last bonds would be paid off by 1981. He said as soon as the Akron rubber strike ended there might be some additional revenue.

The Chairman ascertained there would be no report from the Director of Information and Research.

Mr. Anderson said there would be a meeting of the Committee on Budget and Finance before the next meeting of the Commission and if anyone had any suggestions or thoughts, he should bring them to the Committee and let them be discussed.

A resolution ratifying the actions of administrative officers was moved for adoption by Mr. Bricker, seconded by Mr. Jackson, as follows:

RESOLUTION NO. 12-1976.

"WHEREAS the executive director, deputy executive director, chief engineer, general counsel, assistant general counsel, secretary-treasurer, assistant secretary-treasurer, comptroller, **acting** comptroller and the director of information and research of the Commission have by various written and

oral communications fully advised the members of the Commission with respect to their official actions taken on behalf of the Commission since the Commission's last meeting on June 8, 1976, and the Commission has duly reviewed and considered the same;

"NOW, THEREFORE, BE IT

"RESOLVED that all official actions taken by the aforesaid administrative officers of the Commission on its behalf since the Commission's meeting on June 8, 1976 hereby are ratified, approved and confirmed."

A vote by ayes and nays was taken and all Members responded to roll call. The vote was as follows:

Ayes: Mr. Bricker, Mr. Jackson, Mr. Anderson, Mr. Teagarden.

Nays: None.

The Chairman declared the resolution adopted with all Members voting in the affirmative. The resolution was identified as No. 12-1976.

The Chairman said he wanted to read a letter he had received from Senator John W. Bricker, dated July 23, 1976. He read the letter as follows:

"Mr. O. L. Teagarden
Vice Chairman
Ohio Turnpike Commission
682 Prospect Street
Berea, Ohio 44017

"Dear Mr. Teagarden:

"I received your good note about Jim Shocknessy's death. I have known Jim for about 45 years and know of his great job with the Turnpike and am grateful for your assurance of its continuance.

"I see Allen (sic) Johnson often and know of his good work in the program.

"I wanted to remind I was successful in getting General Beightler as Chief Engineer for the building program.

"I attended Jim's funeral service and the attendance and service were fine tributes to a great citizen.

"Most sincerely,

"John W. Bricker"

The Chairman said that in view of the fact that the meeting was being held late in July, he suggested there be no meeting in August but that the Commission should meet in September. He said instead of meeting the day after Labor Day the Commission might meet on September 14 which was the date the Director had recommended.

The Executive Director said before the meeting was adjourned he would like to mention something for consideration, because the next meeting of the Commission would be the 300th meeting. He said that at the last meeting Mr. Shocknessy had attended, it was discussed whether the 300th meeting might be held at the headquarters building in Berea. He said the matter could certainly be discussed and determined whether the meeting should be held there or not before the meeting was held, but he wanted to mention that fact again in case the Members might want to consider that as a special kind of meeting because of the historic implication. He said he could consult with the Commission Members before September 14 to decide where the meeting should be held.

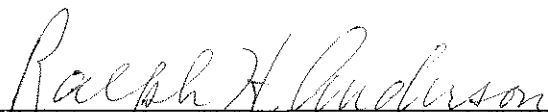
There being no further business to come before the Commission, a motion was made by Mr. Anderson, seconded by Mr. Jackson, that the meeting adjourn until September 14, subject to call of the Chairman. A vote by ayes and nays was taken and all Members responded to roll call. The vote was as follows:

Ayes: Mr. Anderson, Mr. Jackson, Mr. Bricker, Mr. Teagarden.

Nays: None.

The Chairman declared the meeting adjourned. The time of adjournment was 11:58 A. M.

Approved as a correct transcript of the proceedings
of the Ohio Turnpike Commission.



Ralph H. Anderson, Secretary-Treasurer